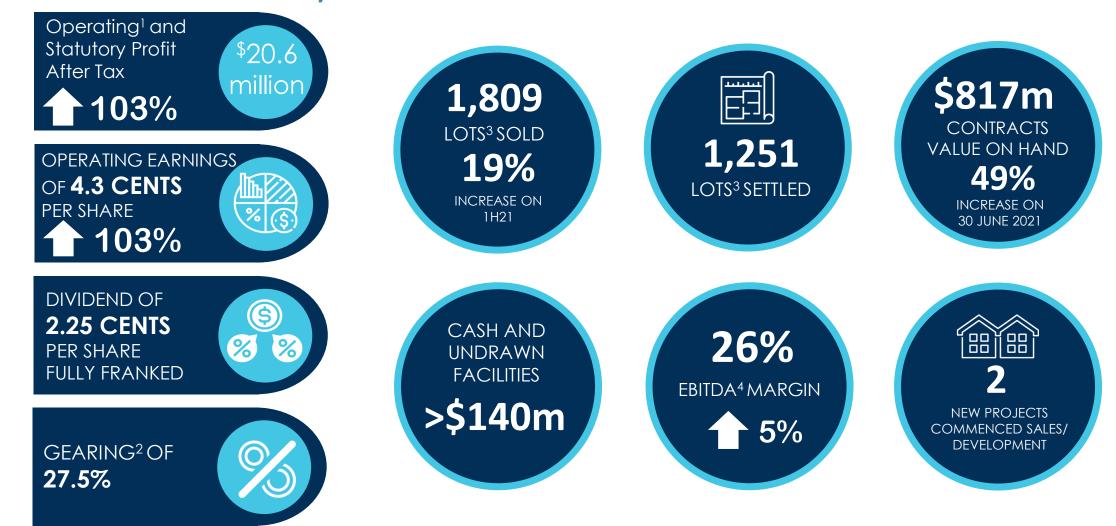


RESIDENTIAL SALES MOMENTUM UNDERPINS FUTURE EARNINGS 1H22 Results Summary



Notes:

PEET

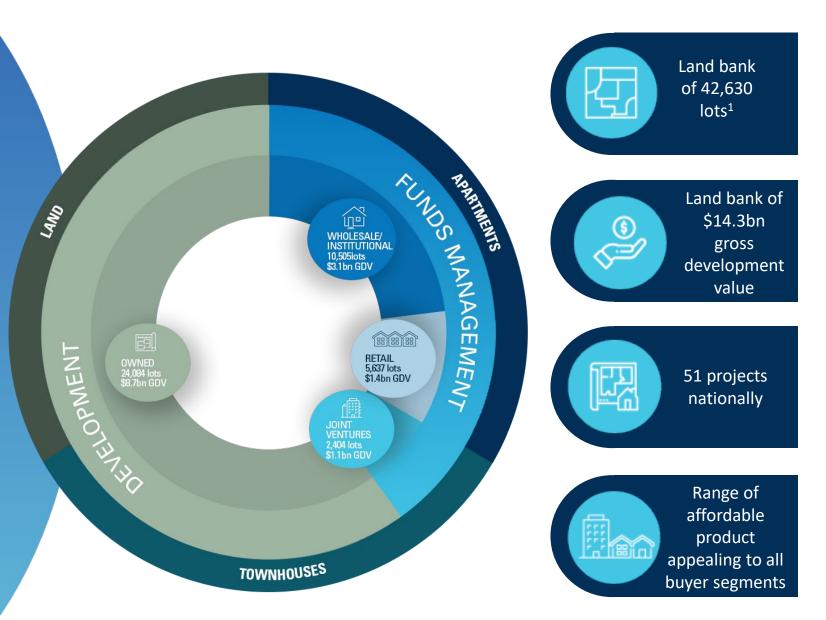
- Operating profit is a non-IFRS measure that is determined to present the ongoing activities of the Group in a way that reflects its operating performance. Operating profit excludes unrealised fair value gains/(losses) arising from the effect of revaluing assets and liabilities and adjustments for realised/(unrealised) transactions outside the core ongoing business activities
- Calculated as (Total interest-bearing liabilities (including land vendor liabilities) less cash/(Total assets less cash, less intangible assets)

3 Includes equivalent lots

EBITDA is a non-IFRS measure that includes effects of non-cash monetary in investments in associates and joint venture

STRONG PLATFORM FOR GROWTH

- Strong culture, brand and customer focus
- Leading Australian developer of residential communities with a proven track record for over 125 years
- Large, nationally diverse land bank provides economies of scale to deliver a wide range of product at lower cost
- Extensive capabilities in acquisition, design, delivery and marketing
- Proven ability to expand business into new opportunities such as townhouses and lowrise apartments
- Well established funds management capability with long term retail and institutional capital partners



DELIVERING AGAINST OUR STRATEGY

Portfolio well positioned for positive growth and value creation

STRATEGY

KEY 1H22 ACHIEVEMENTS

INVEST	Invest in high quality land in strategic locations across country	 Full ownership of Flagstone City and University of Canberra projects on long dated terms Sale of broadacre land holding in QLD for \$80 million post 1H22 One townhouse site (QLD), one low-rise apartment site (WA) and two land projects (SA & VIC) acquired during 1H22
ENHANCE	Enhance, plan and create communities and homes targeting the low to middle market segment	 Two new projects commenced development/sales during 1H22 with a further three projects to be launched during 2H22 c.76% of landbank under development
EXPAND	Expand product offering and geographic presence to appeal to wider variety of customers	 Broadened product offering to townhouses and low-rise apartments Pipeline of approx. 1,000 townhouses/low-rise apartments
MAINTAIN	Maintain strong capital management	 Gearing¹ of 27.5% - expected to be in the range of 30% to 40% during CY22 due to significant level of construction activity and acquisitions of Flagstone City and University of Canberra QLD broadacre site sold for \$80m post 1H22 - settlement contracted for 1H23 Sales price represents an 83% premium to book value \$58m of \$75m non-core asset divestment program under contract with settlement proceeds expected FY22/23



Notes:

GROUP PRIORITIES AND STRATEGIC FOCUS

Strategic focus on optimising land bank for future growth and value creation

Continue to leverage large scale national portfolio to further improve returns

- Accelerate production to meet current demand and increase operating cash flows
 - Sales momentum continuing into 2H22
- Continue to focus on improving project returns and operating margins
 - Embedded margins driven by strong price growth over the past few years
- Continue to balance the portfolio between land and built form projects and increase weighting to east coast markets
 - Remain focussed on the right product in the right markets

Continue to assess capital recycling opportunities

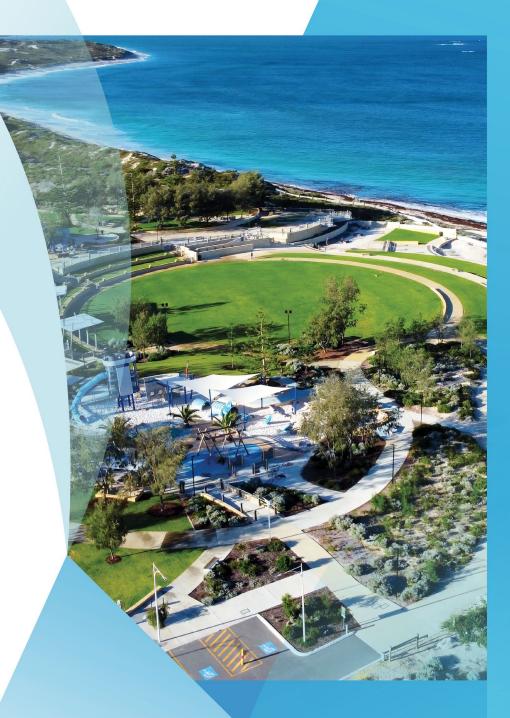
- Assess further divestment opportunities to maximise market cycles to unlock value where appropriate
 - Continue to develop FM/JV initiatives with existing and new capital partners
 - Evaluate "super lot" opportunities within portfolio

Consider selective acquisitions to restock pipeline when appropriate

Key trends underpinning our strategy

- Current residential fundamentals remain strong with demand expected to remain elevated over the near-term
- Supply unable to satisfy buyer demand due to limited land availability
- Population growth driving development in major cities
- Major cities will continue to attract the majority of population growth
- Increased net overseas migration
 Population growth expected to drive
 volume growth over time following the
 reopening of international borders

RESULTS OVERVIEW



GROUP 1H22 FINANCIAL RESULTS

Improving results with market recovery

KEY PERFORMANCE STATISTICS	1H22	1H21	VAR (%	
Lot sales ¹	1,809	1,522	19%	 Group sales volumes were up due to solid market conditions
Lot settlements ¹	1,251	1,254	-	
Revenue ²	\$127.2m	\$100.6m	26%	Increased earnings was due to solid price growth, increased FM fee
EBITDA ³	\$32.6m	\$20.9m	56%	and equity accounted earnings
EBITDA ³ margin	26%	21%	5%	Interim dividend for 1H22 of 2.25 cents fully franked
Operating profit after tax ⁴	\$20.6m	\$10.1m	103%	
EPS (operating)	4.27c	2.10c	103%	Book NTA does not fully reflect: Market value of development properties and so investment st
DPS⁵	2.25c	1.00c	125%	 Market value of development properties and co-investment st in funds and joint ventures
	DEC 21	JUN 21	VAR (%)	 Value of Funds Management business
Book NTA per share ⁶	\$1.15	\$1.13	2%	

NOTES:

- 1. Includes equivalent lots
- 2. Includes share of net profit from associates and JVs
- 3. EBITDA is a non-IFRS measure that includes effects of non-cash movements in investments in associates and joint ventures
- 4. Operating profit is a non-IFRS measure that is determined to present the ongoing activities of the Group in a way that reflects its operating performance. Operating profit excludes unrealised fair value gains/(losses) arising from the effect of revaluing assets and liabilities and adjustments for realised/unrealised transactions outside the core ongoing business activities



NTA before application of AASB 16 Leases

GROUP BALANCE SHEET

CAPITAL MANAGEMENT METRICS	1H22	FY21		
Cash at bank ¹	\$38.0m	\$64.1m	•	
Bank debt ²	\$73.9m	\$70.3m		Cash and fund cur
Peet bonds ³	\$200.0m	\$200.0m		• Gearing ⁴
Gearing ⁴	27.5%	24.8%	•	- Expe sign
Interest cover ratio ⁵	3.4x	2.4x		Flag
Weighted average debt maturity	2.7 years	3.2 years		Cash cos interest
Debt fixed/hedged	27%	65%		
Weighted average cash cost of debt ⁶	5.0%	6.2%		

- Cash and debt facility headroom of \$143.3m provides capacity to fund current portfolio
- Gearing⁴ increased to 27.5% within target range

 Expected to be in the range of 30% to 40% during CY22 due to significant level of construction activity and acquisitions of Flagstone City and University of Canberra

• Cash cost of debt lower due to refinancing of bonds and expiry of interest rate hedge

Notes:

1 Includes cash at bank of syndicates consolidated under AASB10

2 Includes bank debt of syndicates consolidated under AASB10

3 Excluding transaction costs

4 Calculated as (Total interest-bearing liabilities (including land vendor liabilities) less cash) / (Total assets less cash, less intangible assets)

5 12 month rolling EBIT / Total interest cost (including capitalised interest)

6 Calculated on drawn debt

GROUP CASH FLOW SUMMARY

CASH FLOWS RELATED TO OPERATING ACTIVITIES	1H22 \$M	1H21 \$M
Receipts from customers	112.1	98.6
Payments for development and infrastructure	(56.6)	(49.7) 🗲
Payments to suppliers and employees	(28.9)	(22.1)
Borrowing costs	(12.3)	(11.2)
Distributions and dividends from associates and joint ventures	0.7	6.8 🗲
Net taxes paid	(8.9)	(2.4)
Operating cash flow before acquisitions	6.1	20.0
Payments for land acquisitions – Term payments	-	(6.9)
Payments for land acquisitions – Land & Medium Density Sites	(27.2)	(35.8) 🗲
Net operating cash flow	(21.1)	(22.7)

- Receipts higher due to increased settlement revenue from existing and new projects and funds management fee income
- Significant levels of construction activity being undertaken during FY22 and into 1H23 due to strong sales volumes
- Substantial capital expected to be recycled from townhouse settlements from 1H23
- Distributions from Funds and Joint Ventures lower due to timing of settlements
 - Distributions expected to increase during 2H22
- Acquired four new development sites which will contribute to earnings from FY23

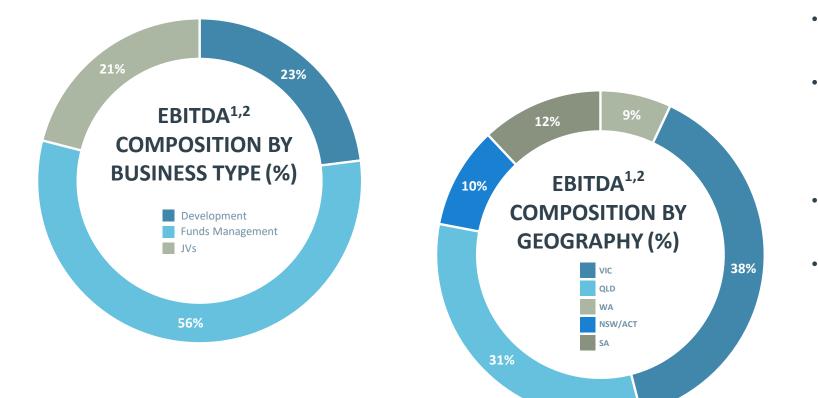


OPERATING PERFORMANCE



GROUP OPERATING PERFORMANCE

IMPROVED RESULTS ACROSS NATIONAL PORTFOLIO



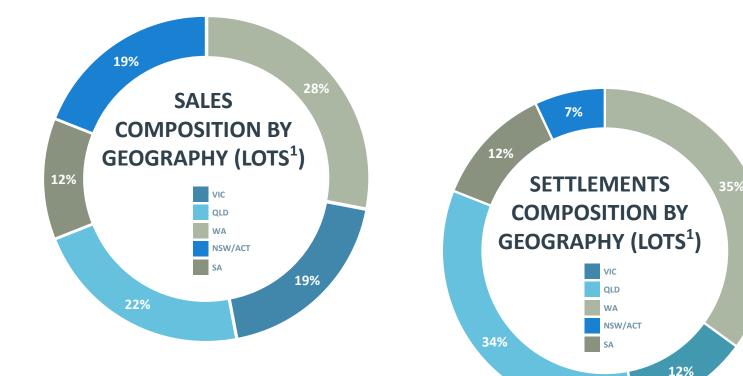
- Group EBITDA¹ up 56% on solid price growth, FM fee income and equity accounted profits
- Contribution from eastern states' projects represented 91% of EBITDA^{1,2} during 1H22
 - VIC and QLD contribution continues to improve on the back of improving market conditions
- FM/JV business provided solid capital-lite earnings base representing c.77% of Group EBITDA^{1,2}
- Continued focus on overhead management and other operational efficiencies



Notes

GROUP SALES AND SETTLEMENT ACTIVITY

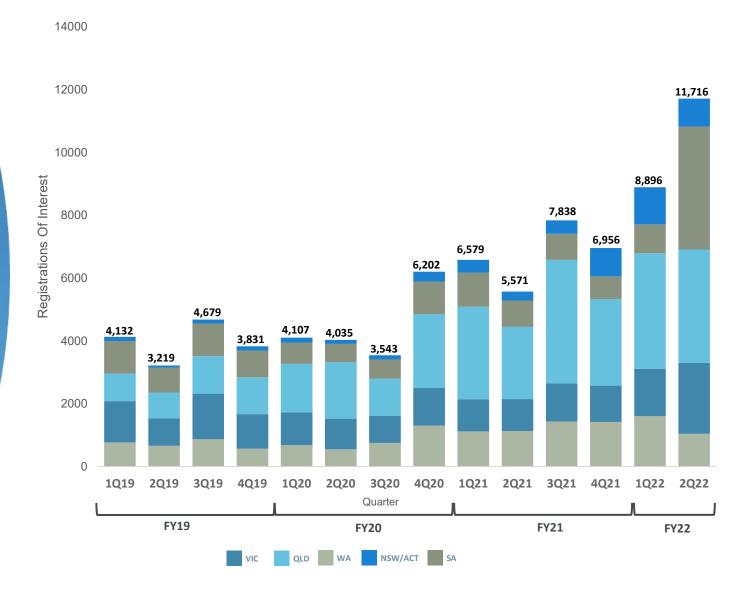
MARKET IMPROVEMENT DRIVING SALES PERFORMANCE



- Group sales for 1H22 of 1,809 lots¹ up 19%
 - WA and QLD sales volumes increased on the back of improving market conditions
 - Vic and ACT/NSW sales activity remained resilient despite lengthy COVID-19 restrictions
- Sales momentum has continued into 3Q22
- Credit availability and continuing low interest rates remain supportive
- Group settlements were steady at 1,251 lots¹

ENQUIRY LEVELS REMAIN STRONG

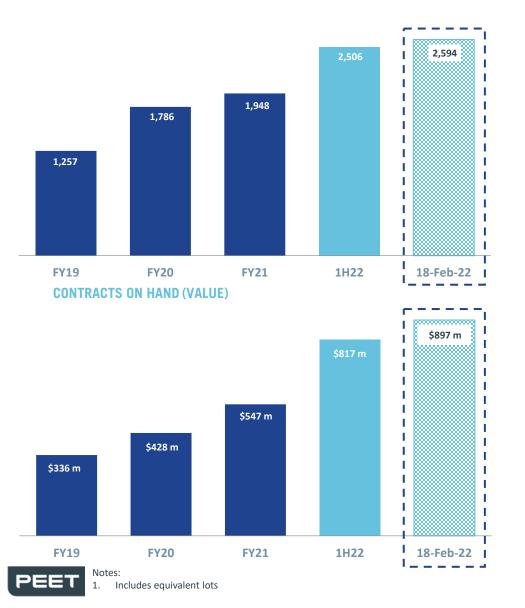
- Substantial uplift in VIC and SA due to launch of new projects and new stage releases
- WA enquiry lower due to capacity constraints impacting land supply and builder time frames
 - Expect WA enquiry levels to improve post border opening





CONTRACTS ON HAND

CONTRACTS ON HAND¹ (LOTS)



INCREASE IN CONTRACTS ON HAND REFLECTS STRONG MARKET CONDITIONS

Contracts on hand¹ increased by 29% since 30 June 2021 to 2,506 lots

Reflects strong market conditions across all of the Group's markets

Contracts value of \$817m – up 49% since 30 June 2021

Sales momentum continuing into 2H22 resulting in further increased contracts on hand

 Contracts value have increased by 10% to \$897m since half year end

OUTLOOK



MARKET CONDITIONS: BY STATE

PEET'S SUMMARY

WA	QLD :	VIC	SA	ACT/NSW
 Strong 1H22 sales performance driven by strength of local economy and relative affordability Solid settlement performance despite extended timeframes associated with builder negotiations and financing First home buyers remain the most active segment with approx. 65% of sales Net pricing continued to grow with ongoing demand Sales cancellation rate in line with medium term rates 	 Strong 1H22 settlement volumes and net pricing improvement FY21 contracts on hand led to increased settlements with >60% to owner occupiers Solid increase in second and subsequent home buyers in 1H22 Strong investor enquiry from southern states 	 Strong sales performance supported by key macroeconomic indicators Low interest rate environment continuing to support moderate price growth Employment growth supporting confidence Market primarily driven by the owner occupier market (first and second home buyers) 	 Solid sales volumes on back of strength in broader market Continued strength in price and sales volumes for established homes and owner occupier market New home and land sales have continued at above average levels Continued low fallover rates Building industry at capacity due to record volumes and supply constraints Rental vacancy remains tight 	 Large sales volumes experienced in a market with limited competition Very strong price growth due to the lack of land supply in the market Price points in the region are some of the highest in the country Owner occupiers continue to make up the majority of the target market
MARKET OUTLOOK				
WA	QLD	VIC	SA	ACT/NSW
 Land sales expected to moderate in 2H22 due to construction constraints impacting continuity of supply & title timeframes Affordability and strength of the local economy expected to continue to underpin demand Established housing market continues to strengthen with positive growth. Rental vacancy rates low at 0.7% Status of WA state border will continue to impact market 	 Moderation in sales volumes expected in 2H22 due to land supply shortages, but likely to be offset by further price growth SEQ is experiencing land supply shortages which is expected to underpin further price growth Market fundamentals including affordability advantages to southern states, jobs and population growth remain sound 	 Balanced supply in most corridors expected to keep sales rates at consistent levels Recent price growth expected to moderate during CY22 Investors are showing signs of returning to the market, which is expected to support solid sales in CY22 	 Market expected to return to more traditional volumes in new home and land sales in FY23 Market expected to return to more modest growth mode throughout CY22 Building activity expected to be at capacity throughout CY22 New project releases in good infill locations are expected to continue to experience strong demand 	 Limited competition to underpin demand, with sales volumes expected to moderate as more competition comes to market Recent price growth expected to moderate during CY22 New projects in the pipeline are expected to support market share in FY22 and beyond



NEW PROJECTS PROVIDE MEDIUM TERM EARNINGS VISIBILITY

Pipeline of approximately 43,000 lots providing visibility of future earnings

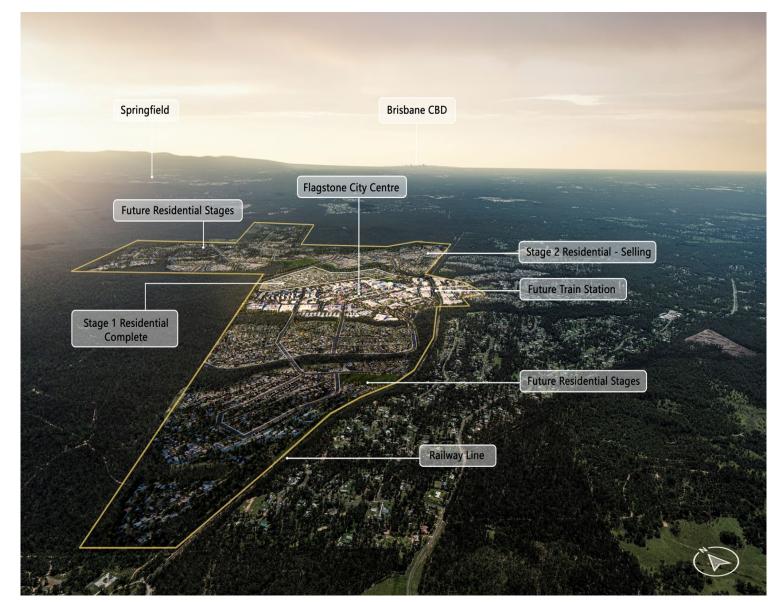
- Up to six new land community projects and seven townhouse/apartment sites to commence development within the next three years
- Planned project releases will be fully funded from internally generated cash flows and existing debt facilities

FY22 – FY24 NEW PROJECT RELEASE SCHEDULE

PROJECT	STATE	SEGMENT	PROJECT START ¹	LOTS ² / UNITS	GDV	PROJECT LIFE (YEARS)
Communities						
University of Canberra	ACT	Owned	FY23	2,654	\$1,992m	15
Fort Largs	SA	Owned	FY22	268	\$92m	4
Jumping Creek	NSW	Owned	FY22	218	\$162m	3
Ellery	VIC	Owned	FY22	279	\$209m	2
Aston West	VIC	Owned	FY23	1,121	\$353m	7
Palmview DMA	QLD	Funds	FY24	737	\$114m	5
Townhouses						
Nudgee	QLD	Owned	FY22	84	\$46m	2
Rochedale	QLD	Owned	FY23	36	\$25m	1
South Morang	VIC	Owned	FY22	71	\$42m	2
Keysborough	VIC	Owned	FY23	100	\$92m	3
Cranbourne East	VIC	Owned	FY23	57	\$34m	3
Glendalough	WA	Owned	FY23	100	\$75m	2
Apartments						
Glyde Street	WA	Owned	FY23	51	\$47m	3
Total				5,776	\$3,283m	

FLAGSTONE CITY - QLD

- A ~11,000 lots¹ master planned community with a GDV of approximately \$4 billion
- Located 38km south-west of Brisbane's CBD and 27km from Springfield in one of the fastest growing corridors in SEQ
- The project includes the only town centre in the 7,000ha Greater Flagstone Priority Development Area (PDA), which will support the region's expected population of 150,000 people and more than 50,000 homes
- Peet acquired the remaining 50% of the project providing 100% ownership of a large scale, low cost and long-term project in a key SEQ growth corridor
- Purchase consideration of \$46.15 million
 - Paid in four instalments over three years commencing 19 January 2022 (Settlement Date)
 - Peet will assume an additional \$21 million of debt representing the previous co-owner's share of the project's development loan

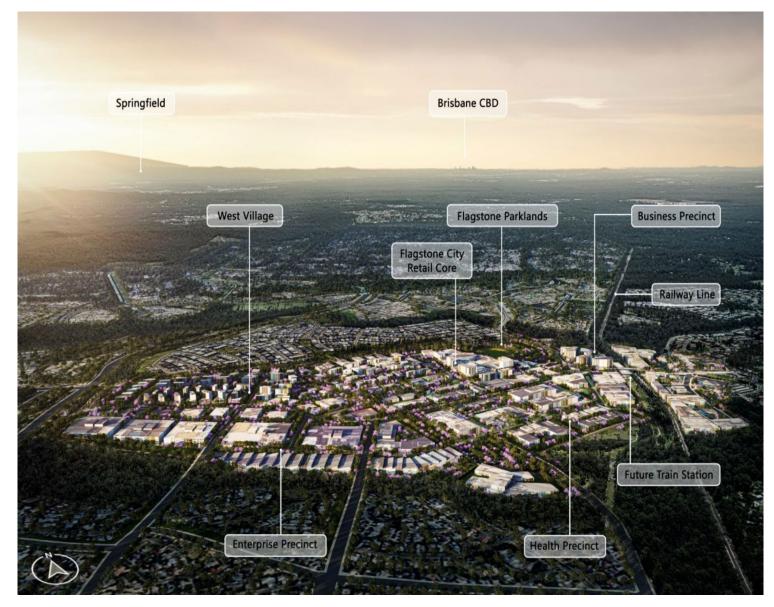


EET Notes: 1 Includes equivalent lots

1H22 RESULTS | FEBRUARY 2022 | 18

FLAGSTONE CITY - QLD

- Unique opportunity to increase exposure to an actively trading and significantly de-risked project currently generating strong sales and earnings
 - FY22 sales expected to be circa 300 lots, assuming current market conditions remain
 - Strong price growth achieved in the 12 months to Dec 21
 - State and local government Infrastructure Agreement signed for more than \$1.2 billion
 - Statutory approvals in place including Federal environmental approvals providing ~10 years of unconstrained development.
- The future Town Centre comprises >80ha of land anchored by health, retail, light industrial (bulky goods), education and medium to high density residential uses centrally located in the PDA
- A future Flagstone Passenger Rail Station located within the development core





UNIVERSITY CANBERRA - ACT

- During 1H22, Peet acquired approximately 15ha of land from the University of Canberra in Belconnen, ACT for circa \$67 million
 - The transaction is a restructure of the conditional agreement between the parties for the joint development of that land, announced in April 2016
- Strategic land holding located 7km from the Canberra CBD and adjacent to the Belconnen Town Centre and Lake Ginninderra
- Mixed use urban infill development comprising over 1,650 residences through a mix of townhouses and apartments
- GDV of approx. \$1.1 billion
- The acquisition of the Property is subject to the ACT government granting a Crown Lease, with the purchase price expected to be paid in instalments over seven years commencing in 2022





UNIVERSITY CANBERRA - ACT

- The development will be a benchmark for contemporary living that demonstrates innovative planning and design in architecture, landscape and streetscape
- The project design will be modern, progressive and sustainable, delivering a diverse mix of townhouses and apartments
- Unique and rare opportunity to develop a site with significant retail, entertainment, transport and employment amenity
- It will provide Peet with a long-term presence in the Belconnen Town Centre growth corridor of Canberra
- Peet has also entered into an option agreement for the acquisition of a further 6.2ha of land from the University of Canberra (circa 1,000 dwellings with a GDV of approx. \$900 million) with the option exercisable between January 2027 and December 2030





Artist impression

1H22 RESULTS | FEBRUARY 2022 | 21

GROUP OUTLOOK

- Residential markets are expected to remain positive over the medium term supported by improving employment outlook, population growth and current accommodating credit conditions
- Continuing residential sales momentum, a significant development pipeline and a strengthening balance sheet, positions the Group well for future growth
- The Group continues to monitor, assess and manage the ongoing impacts of COVID-19 including tight labour conditions and construction constraints
- These impacts may contribute to:
 - Development program timeframes being extended
 - Disruption to supply chains
 - Increased development and labour costs due to border restrictions and availability of labour
- The balance of FY22 is expected to see a continuing focus on the delivery of a significant number of land lots and townhouses sold along with the commencement of up to three new projects

Focused on positioning the Group for growth through a prudent approach to project delivery and identifying growth opportunities

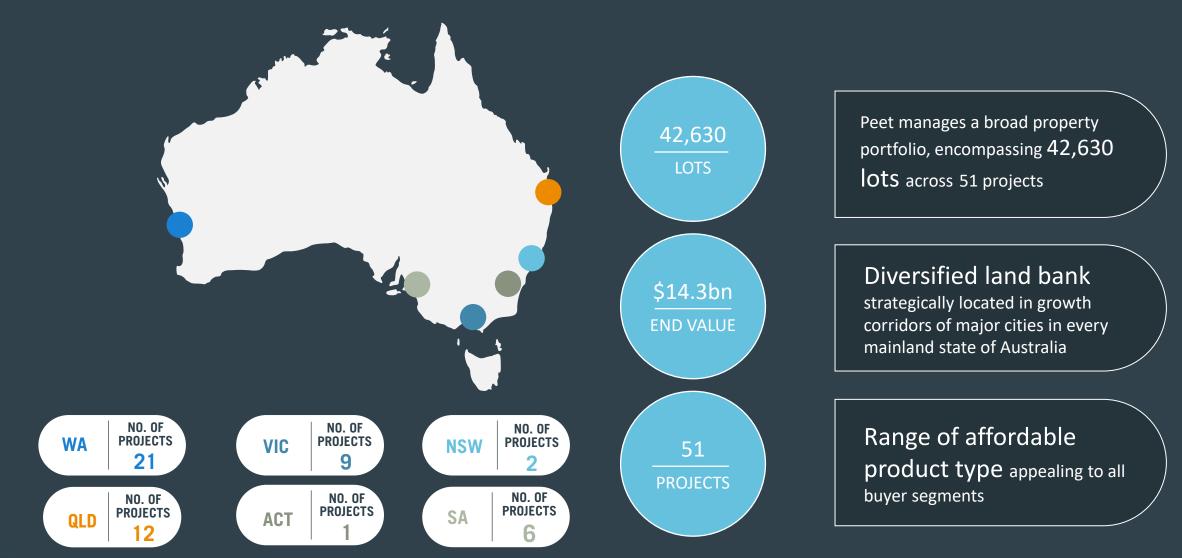
- The Group achieved an operating profit after tax for 1H22 of \$20.6 million which was above guidance
- Subject to market conditions and the timing of settlements, the Group is well-positioned for further earnings growth in 2H22 supported by substantial contracts on hand, continuing sales momentum and full ownership of the Flagstone City project



APPENDICES



BROAD CUSTOMER AND PRODUCT REACH SCALE PIPELINE WITH LOW COST BASE

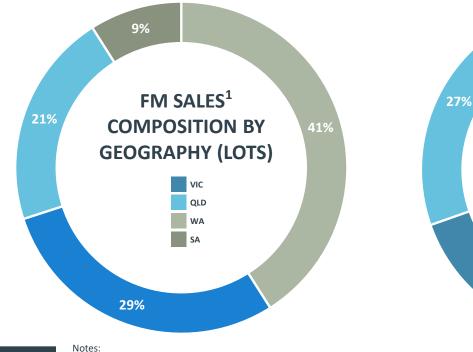


FM OPERATING PERFORMANCE

KEY PERFORMANCE STATISTICS	1H22	1H21	VAR (%)
Lot sales ¹	1,042	710	47% 🛶
Lot settlements ¹	767	769	-
Revenue	\$22.8m	\$16.6m	37% 🔶
Share of net profit of equity accounted investments	\$7.4m	\$2.5m	196% 🔶
EBITDA ²	\$21.4m	\$12.3m	74% ጘ
EBITDA ² margin	71%	64%	7%
	DEC 21	JUN 21	VAR (%)
Contracts on hand ¹	1,329	1,054	26%

- FM sales were up due to solid market conditions
- Revenue higher due to higher sales
- Equity accounted profit impacted by higher settlement volumes at Flagstone City (QLD) and Newhaven (VIC)

• Improved earnings due to higher sales volumes and equity accounted profits





2%

FM EBITDA²

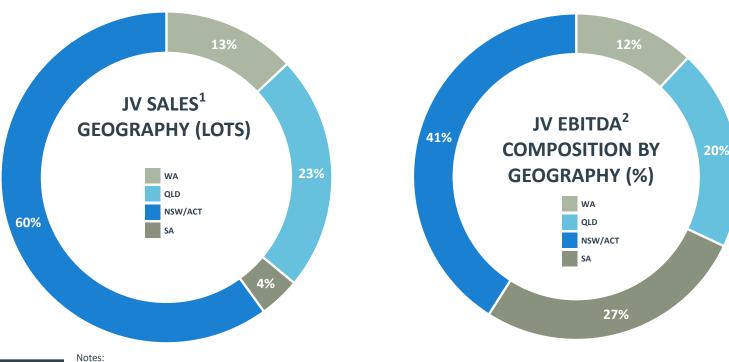
COMPOSITION BY

Includes equivalent lots
 EBITDA is a non-IFRS measure that includes effects of non-cash movements in investments in associates

JV OPERATING PERFORMANCE

KEY PERFORMANCE STATISTICS	1H22	1H21	VAR (%)	
Lot sales ¹	450	477	(6%)	
Lot settlements ¹	245	312	(21%)	
Revenue	\$19.6m	\$20.3m	(4%)	-
Share of net profit of equity accounted investments	\$3.4m	\$2.8m	21%	-
EBITDA ²	\$8.0m	\$7.1m	13%	-
EBITDA ² margin	35%	31%	4%	-
	DEC 21	JUN 21	VAR (%)	
Contracts on hand ¹	843	638	32%	_

- Reflects steady sales and settlements volumes
- Equity accounted profits impacted by higher settlements at Googong NSW
- Margin improvement driven by sales price growth

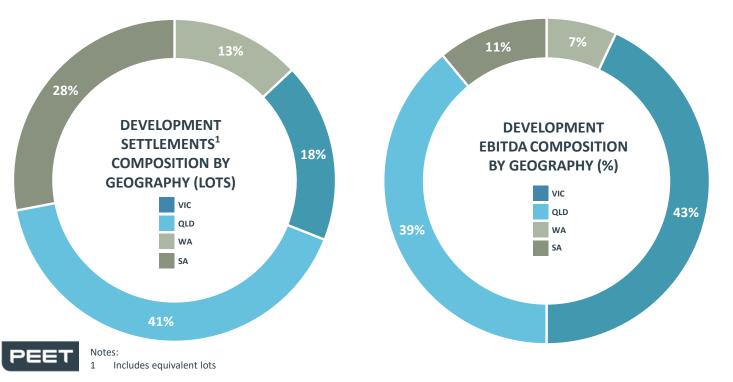




DEVELOPMENT OPERATING PERFORMANCE

KEY PERFORMANCE STATISTICS	1H22	1H21	VAR (%)
Lot sales ¹	317	335	(5%)
Lot settlements ¹	239	173	38%
Land only	176	155	14%
Medium Density product	63	18	250%
Revenue	\$73.0m	\$56.5m	29%
EBITDA	\$8.9m	\$6.7m	33%
EBITDA margin	12%	12%	-
	DEC 21	JUN 21	VAR (%)
Contracts on hand ¹	334	256	30%

• Higher revenue and EBITDA due to increased settlements at Palmview QLD and townhouse product



SUMMARY INCOME STATEMENT

	1H22 \$M	1H21 \$M	Var (%)
Funds Management	22.8	16.6	37%
Development	73.0	56.5	29%
Joint Venture	19.5	20.3	(4%)
Share of net profit of equity accounted investments	10.8	5.3	104%
Other ¹	1.1	1.9	(42%)
Revenue	127.2	100.6	26%
EBITDA	32.6	20.9	56%
Finance costs ²	(4.3)	(5.8)	26%
Depreciation and amortisation	(1.1)	(1.5)	27%
NPBT	27.2	13.6	100%
Income tax expense	(6.7)	(3.7)	(81%)
Non-controlling interest	0.1	0.2	50%
NPAT ³	20.6	10.1	103%



PEE

1 Includes AASB10 Syndicates, unallocated and elimination entries

2 Finance costs includes interest and finance costs expensed through cost of sales

3 Attributable to the owners of Peet Limited

SUMMARY BALANCE SHEET

	1H22	FY21
	\$M	\$M
Assets		
Cash and cash equivalents	38.0	64.1
Receivables	100.9	94.0
Inventories	501.1	489.9
Investments accounted for using the equity method	241.2	232.6
Other	8.5	9.1
Total assets	889.7	889.7
Liabilities		
Payables	25.2	34.5
Borrowings	271.8	268.0
Other	51.3	54.7
Total liabilities	348.3	357.2
Net assets	541.4	532.5
Book NTA per share ¹	1.15	\$1.13



LAND BANK FUNDS MANAGEMENT KEY PROJECTS

				PROJECT LIFECYCLE				
PROJECT NAME	STATE	GDV ¹	LOTS REMAINING ²	2022	2023	2024	2025	2026
Alkimos	WA	\$1,079m	2,136					
Brabham	WA	\$655m	3,006					
Burns Beach	WA	\$178m	281					
Eglinton	WA	\$224m	943					
Golden Bay	WA	\$116m	463					
Lakelands	WA	\$150m	824					
Yanchep Golf Estate	WA	\$392m	1,519					
Oakford	WA	\$133m	862					
Forrestdale	WA	\$200m	965					
Movida	WA	\$62m	283					
Mundijong	WA	\$241m	930					
Yanchep (Wholesale)	WA	\$171m	888					
Caboolture	QLD	\$111m	357					
Palmview DMA	QLD	\$114m	737					
Cornerstone	VIC	\$81m	256					
Newhaven	VIC	\$472m	1,250					
Mt Barker	SA	\$36m	175					
Other	SA	\$57m	267					
Total Funds Management		\$4,472m						
-		-			LEGEND	Planning	Selling	

PROJECT LIFECYCLE



LAND BANK DEVELOPMENT KEY PROJECTS

PROJECT NAME	STATE	GDV ¹	LOTS REMAINING ²	2022	2023	2024	2025	2026
Brigadoon	WA	\$3m	1		1			
Greenlea	WA	\$3m	<u> </u>					
Mundijong	WA	\$187m	781					
Glyde Street	WA	\$187m	51					
Glendalough	WA	\$75m	100					
Other	WA	\$771m	3,966					
Gladstone	QLD	\$85m	3,500					
		\$80m						
Flagstone North ³ Palmview	QLD	\$80m \$92m	1,862 246					
	QLD							
Spring Mountain	QLD	\$45m \$35m	<u>133</u> 66			-		
Strathpine	QLD							
Nudgee	QLD	\$46m	84					
Rochedale	QLD	\$25m	36					
Flagstone City	QLD	\$4,060m	10,975					
Other	QLD	\$2m	2					
Aston West	VIC	\$353m	1,121					
Ellery	VIC	\$209m	279					
Cranbourne East	VIC	\$34m	57					
Hummingbird	VIC	\$38m	73					
Lightwood	VIC	\$40m	80					
South Morang	VIC	\$42m	71					
Keysborough	VIC	\$92m	100					
Lightsview	SA	\$5m	17					
Tonsley	SA	\$116m	509					
Fort Largs	SA	\$92m	268					
University of Canberra	ACT	\$1,992m	2,654					
Jumping Creek	NSW	\$162m	218					
Total Company-Owned		\$8,744m	24,084		_			
Notes:					LEGEND	Planning	Selling	

LAND BANK JOINT VENTURE KEY PROJECTS

PROJECT LIFECYCLE

PROJECT NAME	STATE	GDV ¹	LOTS REMAINING ²	2022	2023	2024	2025	2026
Wallard	14/0	ćEQm	252					
Wellard	WA	\$58m	253					
Other	WA	\$95m	175					
Edens Crossing	QLD	\$146m	553					
Googong ³	NSW	\$747m	1,423					
Total Joint Venture		\$1,046m	2,404					
TOTAL PIPELINE		\$14,262m	42,630					
					LEG	END Planning	Selling	



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