

# **1H14** Results Presentation

February 2014

# Key achievements

- ✓ Established solid foundation for growth
  - » Capitalising on improving residential markets
- ✓ Operating performance in line with expectations
- ✓ Good progress made on business initiatives
- ✓ Process improvement and operational efficiencies emerging across the Group
- ✓ Non-core divestment program totals \$93m to date, including \$22m under contract
- ✓ CIC Australia Limited ("CIC")
  - » Business performing in line with expectations
  - » CIC recently announced as the preferred proponent for the redevelopment of the residential section of Tonsley by the SA Government which will deliver approximately 1,000 dwellings



## 1H14 Result<sup>1</sup>

## **Operating Profit Recovery Continuing**

- » Operating profit<sup>2</sup> after tax of \$14.5m
- » Statutory profit<sup>2</sup> after tax of \$13.2m
  - » Includes write-downs after tax of \$1.3m on non-core assets in Victoria identified for sale
- » Lot sales up 101% driven by CIC acquisition and strong sales in WA
- » 2,184 contracts on hand valued at \$538m
- » Group EBITDA<sup>3</sup> margin of 23%
- » Gearing<sup>4</sup> of 33%

#### Notes:

- AASB 10 Consolidated Financial Statements (AASB 10) and AASB 11 Joint Arrangements were adopted from 1 July 2013. As required by the accounting standards, comparative periods have been restated. Further detail of the restatement is disclosed in note 1 to the Financial Statements. Also, the number of lots sold and settled in comparative periods have, where relevant, been restated to consistently reflect the treatment of superiods.
- 2 Operating profit is a non-IFRS measure that is determined to present, the ongoing activities of the Group in a way that reflects its operating performance. Operating profit includes the effects of non-cash movements in investments in associates and joint ventures totalling \$15.3 million in 1H14. Operating profit excludes unrealised fair value gains/(losses) arising from the effect of revaluing assets and liabilities and adjustments for realised transactions outside the core ongoing business activities. For the half-year ended 31 December 2013, operating profit of \$14.5 million is calculated as statutory profit attributable to the owners of Peet of \$13.2 million, adjusted for write-downs in inventory, after tax, of \$1.3 million. Statutory profit measures profit in accordance with Australian Accounting Standards.
- 3 Pre-write downs of \$1.8 million (before tax) and includes effects of non-cash movements in investments in associates and joint ventures totalling \$15.3 million in 1H14.
- 4 (Total interest bearing liabilities (including land vendor liabilities) less cash) / (Total assets adjusted for market value of inventory less cash, less intangible assets). Excludes CIC and syndicates consolidated AASB 10.





Results overview

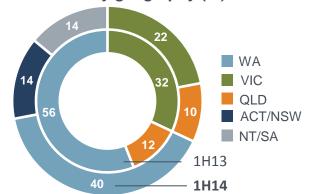


# Group financial summary

- » Results reflect a broadening market improvement as well as the acquisition of CIC
  - » Group performance in line with expectations
- » Significant increase in lot sales due to:
  - » Strong pre-sales activity in WA
  - » Improved activity in Vic and Qld
  - » CIC
- » Significant number of contracts on hand providing good momentum into 2H14
- » Group operating margins in 1H14 reflect lot pricing achieved in the previous financial year
- » Development margins to improve in 2H14 as a result of lots sold in an improving market with the benefit of price growth in 1H14

1H14	1H13	Var (%)
1,735	865	101%
1,507	814	85%
119.4m	91.3m	31%
27.9m	15.5m	80%
23%	17%	35%
14.5m	1.0m	1,350%
1.3m	-	-
13.2m	1.0m	1,220%
31 DEC	30 JUN	Var (%)
\$0.94	\$0.89	6%
\$1.06	\$1.00	6%
2,184	1,956	12%
	1,735 1,507 119.4m 27.9m 23% 14.5m 1.3m 13.2m 31 DEC \$0.94 \$1.06	1,735 865  1,507 814  119.4m 91.3m  27.9m 15.5m  23% 17%  14.5m 1.0m  1.3m -  13.2m 1.0m  31 DEC 30 JUN  \$0.94 \$0.89  \$1.06 \$1.00

## 1H14 sales by geography (%)



#### Notes



<sup>1</sup> Includes share of net profit / (loss) of associates and joint ventures accounted for using the equity method.

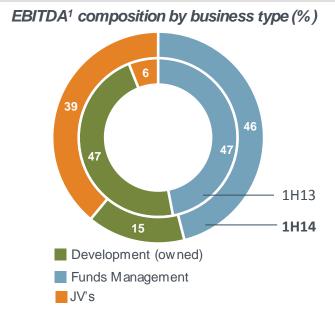
<sup>2</sup> Pre-write downs of \$1.8 million (before tax) and includes effects of non-cash movements in investments in associates and joint ventures totalling \$15.3 million in 1H14.

<sup>3</sup> Attributable to owners of Peet Limited.

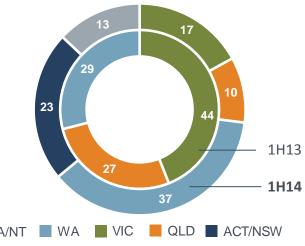
<sup>4</sup> Market adjusted NTA is based on independent bank-instructed mortgage valuations, adjusted for development costs and settlements post 30 June 2013.

# Group operating performance

- » Reflects first full reporting period of CIC
- Business transformation continues with increased weighting towards capital efficient structures through its Funds
   Management and Joint Venture businesses
- » Development performance was impacted in 1H14 as a result of FY13 sales pricing and delayed settlement revenue.
  - » Earnings to improve in 2H14
- » Significantly improved geographical spread with an appropriate exposure to different market cycles









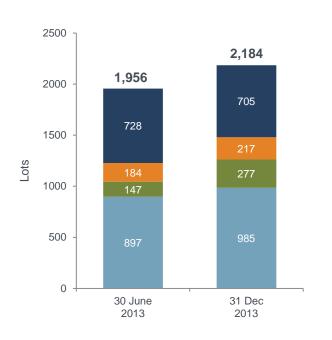
Pre-write downs of \$1.8 million (before tax) and includes effects of non-cash movements in investments in associates and joint ventures totalling \$15.3 million in 1H14. Pre inter-segment eliminations and other unallocated.



## Contracts on hand

- » Significant number of contracts on hand provides momentum into 2H14 up 12% since 30 June 2013
  - » Development revenue expected to improve in 2H14 as lots under contract settle

# Contracts on hand – by business segment ■ Development (owned) ■ Funds Management ■ JV's ■ CIC





Notes:

1 Includes GST.



## FM operating performance

- » Increased sales from key projects: Alkimos (WA), Golden Bay (WA), Yanchep (WA), Warner Lakes (QLD), Kingsford (VIC)
- » Project management fees continue to drive FM earnings
- » Expect improvement in Management Performance fees as markets improve
- » Contracts on hand up 10%

Key performance statistics	1H14	1H13	Var (%)
Lot sales	839	595	41%
Lot settlements			
Retail	751	590	27%
Super lots	-	1	(100%)
Revenue	17.2m	15.1m	14%
Share of net profit of equity accounted investments	7.3m	(1.0m)	830%
EBITDA <sup>1</sup>	15.5m	9.1m	70%
EBITDA <sup>1</sup> margin	63%	64%	(2%)
	31 DEC	30 JUN	Var (%)
Contracts on hand	985	897	10%

## FM revenue composition by type (%)



## FM EBITDA<sup>1</sup> composition by geography (%)



#### Notoo:

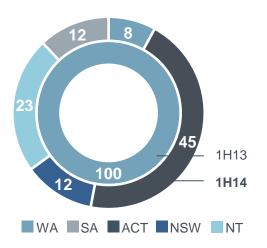


<sup>1</sup> Includes effects of non-cash movements in investments in associates.

# JV operating performance

- » Significant increased sales from CIC and Wellard (WA) project
- » Revenue and margins improved as a result of increased sales activity and sales price growth across CIC projects and Wellard in WA
- » Solid JV performance expected to continue in 2H14

## EBITDA<sup>1</sup> composition by geography (%)



Key performance statistics	1H14	1H13	Var (%)
Lot sales	625	119	425%
Lot settlements	619	89	596%
Revenue	45.4m	9.1m	399%
Share of net profit of equity accounted investments	8.1m	-	100%
EBITDA <sup>1</sup>	13.1m	1.2m	992%
EBITDA <sup>1</sup> margin	24%	13%	85%

	31 DEC	30 JUN	Var (%)
Contracts on hand	837	831	1%

Natao



Includes effects of non-cash movements in investments in joint ventures.

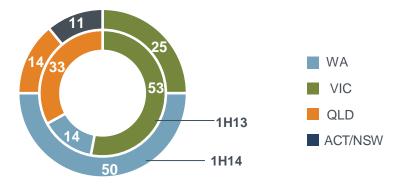
## Development operating performance

- » Increased sales at key owned projects: Craigieburn (VIC) and Baldivis (WA)
- » Revenue (excluding superlots) is in line with 1H13
- » Development margins impacted by FY13 sales prices and delayed settlement revenue
- » Development performance expected to improve in 2H14 as a result of
  - » Strong increase in contracts on hand up 59%
  - Improved operating margins due to higher sales prices being achieved in 1H14

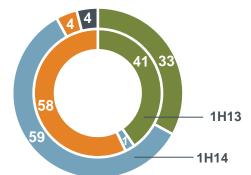
Key performance statistics	1H14	1H13	Var (%)
Lot sales	271	151	79%
Lot settlements			
Retail	137	132	4%
Super lots	-	2	(100%)
Revenue	29.2m	55.9m	(48%)
EBITDA <sup>1</sup>	4.8m	9.2m	(48%)
EBITDA <sup>1</sup> margin	16%	16%	-

	31 DEC	30 JUN	Var (%)
Contracts on hand	362	228	59%

## Revenue composition by geography (%)



## EBITDA¹ composition by geography (%)



### Notes:



Pre write-downs of \$1.8 million (before tax).



# Capital management



# Capital management

## Capital management strategy tracking in line with expectations

- » New 4-year Syndicated Loan Facility expected to be finalised in March 2014
- » Group debt increased as a result of:
  - » Bringing on new inventory to settle contracts on hand and to meet continuing market demand
  - Construction of CIC's Quayside apartment projectapproximately 88% sold
- » Settlement revenue of \$22m from contracted asset sales during CY14 will be applied to further reduce debt
- » Weighted average cost of debt to improve during 2H14 as \$90m in hedges expire

	31 DEC	30 JUN
Cash at bank	\$26.6m	\$36.4m
Debt	\$332.9m	\$321.0m
Gearing <sup>1</sup> (excluding Convertible Notes)	27%	22%
Gearing <sup>1</sup> (including Convertible Notes)	33%	29%
Interest cover ratio <sup>2</sup>	2.13x	1.65x
Debt fixed/hedged	73%	78%
Weighted average cost of debt <sup>3</sup>	8.2%	8.3%
Weighted average cost of debt <sup>3</sup> (excluding convertible notes)	7.5%	7.7%

#### Notes:



<sup>1 (</sup>Total interest bearing liabilities (including land vendor liabilities) less cash) / (Total assets adjusted for market value of inventory less cash, less intangible assets). Excludes CIC and syndicates consolidated under AASB 10.

<sup>2 12</sup> month rolling EBIT (pre write-downs) / 12 month rolling Total interest cost (including capitalised interest). Includes CIC.

<sup>3</sup> Including all costs, fees and margins and convertible notes.

# Group cash flow summary

- » Operating cash flow impacted by
  - » Development and infrastructure expenditure increased mainly due to the acquisition of CIC and its development pipeline
  - Peet's development expenditure is in line with1H13
  - Settlement revenue from Development projects to increase in 2H14

	1H14	1H13
Cash flows related to operating activities	\$m	\$m
Receipts from customers	119.3	84.0
Receipts from asset divestments	-	28.7
Payments to suppliers and employees	(35.5)	(31.3)
Borrowing costs	(14.0)	(16.1)
Distributions from associates and jointly controlled entities	12.1	11.4
Net taxes (paid)/refund	(3.4)	8.1
Payments for development and infrastructure	(88.7)	(54.4)
Operating cash flow before acquisitions	(10.2)	30.4
Payments for new land acquisitions	(9.3)	(3.0)
Net operating cash flow	(19.5)	27.4





Market overview & outlook



## Residential market overview

- » Fundamentals underpinning the housing market remain supportive of both prices and volumes
- » Construction activity continues to remain strong across Melbourne and Perth
- » Affordability, softening labour market conditions and consumer caution is likely to make for a subdued uplift
- » Peet is in a position to capture residential market uplift through geographical spread

## **WA** Market stabilising after good price growth

- Market conditions expected to moderate and stabilise
- Developer stock remains tight
- · Vacancy rates have increased, but mostly for inner-city apartments suburban vacancy rates stable
- · Positive economic fundamentals remain despite softness in mining sector



2H14



Medium term forecast

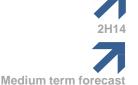
## **VIC** Stable market conditions

- Improved activity supported by low interest rates and increased investor interest; however market remains
  price sensitive
- Oversupply of stock has been absorbed
- Consumer sentiment potentially impacted by uncertain employment outlook

# 2H14 Medium term forecast

## **QLD** Activity levels improving

- · Vacant land sales growing, albeit off a low base
- · Enquiry levels continue to improve
- · Residential market activity remains at historical lows
- Affordability has improved relative to other major cities

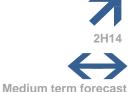




# Residential market overview (cont.)

## **ACT** and adjoining **NSW**

- · Land sales remain solid in the mid term due to a shortage of supply
- The residential construction market remains reasonably buoyant



## **SA** Market showing tentative signs of improvement

- · Evident recovery in land sales being reported across Metropolitan Adelaide
- NRAS allocations showing up both in terms of sales and new home building
- · Infill development in city locations seeing strong demand





## NT Strong residential demand for purchase & rent off the back of resource (LNG) projects

- · Strong demand for residential land
- · US Defence starting to increase its presence
- · High rentals adding to increased demand for house land packages
- Marine supply base servicing Browse oil & gas fields represent major opportunity for population growth



Medium term forecast

## Outlook

## Peet positioned to take advantage of improving markets

- » Underlying foundations of the residential sector remain sound
- » Mixed market conditions expected to persist throughout FY14
- » Three new projects are expected to commence development in 2H14
- » Progressing medium density opportunities within existing land bank
  - » Wellard (WA) 82 unit townhouse development underway
- » Actively pursing growth opportunities in a disciplined manner
- » Dividend intended to be reinstated for full year FY14





1414 Annexures



# Summary income statement<sup>1</sup>

\$m	1H14	1H13	Var (%)
Funds management	17.2	15.1	14%
Development	29.2	55.9	(48%)
Joint venture	45.4	9.1	399%
Share of net profit of equity accounted investments	15.3	(0.6)	2,650%
Other <sup>2</sup>	12.3	11.8	4%
Revenue	119.4	91.3	31%
EBITDA (Pre inventory write-down)	27.9	15.5	80%
Finance costs <sup>3</sup>	(9.6)	(13.6)	29%
Depreciation and amortisation	(1.5)	(1.3)	(15%)
NPBT (Pre inventory write-down)	16.8	0.6	2,700%
Income tax expense	(1.5)	(0.2)	(650%)
Outside equity interest	(0.8)	0.6	(233%)
Operating NPAT	14.5	1.0	1,350%
Adjustments for inventory write-down (net of tax)	(1.3)	-	-
Statutory NPAT <sup>4</sup>	13.2	1.0	1,220%

### Notos:



<sup>1</sup> AASB 10 Consolidated Financial Statements (AASB 10) and AASB 11 Joint Arrangements were adopted from 1 July 2013. As required by the accounting standards, comparative periods have been restated. Further detail of the restatement is disclosed in note 1 to the Financial Statements.

<sup>2</sup> Includes AASB10 Syndicates, unallocated and elimination entries.

<sup>3</sup> Finance costs includes interest and finance charges amortised through cost of sales.

<sup>4</sup> Attributable to the owners of Peet Limited.

# Summary balance sheet<sup>1</sup>

\$m	31 Dec 2013	30 Jun 2013
Assets		
Cash	26.6	36.4
Receivables	58.7	68.5
Inventories	563.0	542.1
Investments accounted for using the equity method	166.9	147.1
Other	33.4	36.2
Total assets	848.6	830.3
Liabilities		
Trade and other payables	47.6	49.6
Land vendor liabilities	27.3	31.7
Interest bearing liabilities	332.9	321.0
Other	40.1	47.7
Total liabilities	447.9	450.0
Net assets	400.7	380.3
NTA (book value)	\$0.94	\$0.89
NTA (market value) <sup>2</sup>	\$1.06	\$1.00

#### Notes



<sup>1</sup> AASB 10 Consolidated Financial Statements (AASB 10) and AASB 11 Joint Arrangements were adopted from 1 July 2013. As required by the accounting standards, comparative periods have been restated. Further detail of the restatement is disclosed in note 1 to the Financial Statements.

<sup>2</sup> Market adjusted NTA is based on independent bank-instructed mortgage valuations, adjusted for development costs and settlements post 30 June 2013.

# Land bank – funds management key projects

## Funds Management

	Project name	GDV	Lots <sup>1</sup> remaining (at 31 Dec 13)
	Alkimos	\$869m	2,409
	Burns Beach	\$345m	677
	Golden Bay	\$236m	1,387
	Lakelands	\$216m	1,338
	Yanchep Golf Estate	\$400m	1,573
WA	Oakford	\$209m	1,198
	Forrestdale	\$196m	904
	Byford	\$49m	279
	Mundijong	\$161m	710
	Yanchep (Wholesale)	\$147m	804
	Other	\$130m	753
	Warner Lakes	\$34m	136
	Flagstone East	\$147m	690
QLD	Caboolture	\$242m	1,099
QLD	Warner Springs	\$102m	467
	Flagstone City	\$3,093m	11,359
	Other	\$96m	619
	Kingsford	\$32m	148
	Cranbourne Central	\$140m	663
	Cranbourne West	\$121m	605
VIC	Greenvale	\$121m	455
	Botanic Village	\$195m	786
	Melton	\$111m	698
	Other	\$40m	193
Total	Funds Management	\$7,432m	29,950

Project Lifecycle						
2014	2015	2016 2017				
	Selling					
	Sell	ing				
	Sell	ing				
	Sell					
	Sell					
Start Up		Selling				
Planning	Start Up	Selli				
	nning	Start Up Selling				
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Notes:

Lots equivalent.



# Land bank – *company-owned key projects*

## Company-owned

	Project name		Lots <sup>1</sup> remaining (at 31 Dec 13)	Project Lifecycle				
				2014	2015	2016	2017	
WA	Brigadoon	\$77m	173	Selling				
	Chase, Baldivis	\$115m	565	Selling				
	Mundijong	\$110m	508	Planning Start Up Selling				
	Other	\$875m	3,632					
QLD	Gladstone	\$81m	343	Selling				
	Boystown/Kerry Road	\$245m	1,045	Planning				
	Flagstone North/New Beith	\$288m	1,800	Planning				
	Other	\$28m	114					
VIC	Aston, Craigieburn	\$308m	1,354	Selling				
	Werribee	\$170m	803	Planning	Start Up	Selling		
	Ardan, Greenvale	\$228m	853	Start Up		Selling		
	Tarneit (Leakes Road)	\$64m	293	Planning Start Up Selling			Selling	
	The Crest	\$9m	291	Planning		Start Up	Selling	
	Mt Aitken	\$60m	224	Planning		Start Up	Selling	
	Rockbank	\$115m	557	Planning		Start Up	Selling	
	Other	\$127m	439					
NSW	Bay Ridge	\$7m	39	Selling				
ACT	Eastern Industrial Estate	\$31m	82	Selling				
	Quayside	\$62m	110	Selling				
Total company-owned		\$3,000m	13,225					

Notes:



Lots equivalent.

# Land bank – joint venture key projects

## Joint Venture

Project name		GDV	Lots <sup>1</sup> remaining (at 31 Dec 13)	Project Lifecycle			
				2014	2015	2016	2017
NSW	Googong <sup>2</sup>	\$685m	2,964	Selling			
ACT	Crace	\$8m	25	Selling			
WA	Wellard	\$378m	1,587	Selling			
NT	The Heights	\$188m	161	Selling			
SA	Lightsview	\$227m	1,254	Selling			
Total j	Total joint venture \$		5,991				
TOTA	TOTAL PIPELINE \$11,918		49,166				



Lots equivalent.



<sup>2</sup> Googong represent 50% shareholding of project.

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