# PEET FY16 RESULTS PRESENTATION

## FY16 RESULTS OVERVIEW

### Continued strong momentum

- » FY16 operating profit<sup>1</sup> after tax of \$42.6m, up 11%
- » EPS of 8.7 cents per share up 5%
- » Underlying business performance
  - Revenue<sup>2</sup> of \$285m with 2,865 lots settled
  - EBITDA<sup>3</sup> down 3% to \$89.8m
  - EBITDA<sup>3</sup> margin increased to 32% up 6%
  - ROCE<sup>4</sup> of 13.2%
  - Record contracts on hand<sup>5</sup> of 2,426 lots valued at \$546m up 18% & 24%, respectively
- » Fully franked final dividend of 2.75cps, bringing total FY16 dividend to 4.5cps, fully franked

Notes:

- 1. Operating profit is a non-IFRS measure that is determined to present the ongoing activities of the Group in a way that reflects its operating performance. Operating profit includes the effects of non-cash movements in investments in associates and joint ventures. Operating profit excludes unrealised fair value gains/(losses) arising from the effect of revaluing assets and liabilities and adjustments for realised transactions outside the core ongoing business activities
- 2. Includes share of net profits from associates and joint ventures
- 3. Includes effects of non-cash movements in investments in associates and joint ventures
- 4. EBITDA / (average net debt + average total equity)





## **KEY** HIGHLIGHTS FOR FY16

### Focused strategy delivering strong results

GROWTH AND POSITIONING

- » Diversified pipeline of over 48,000 lots with a low cost base and an on-completion value of approximately \$12 billion strategically weighted (60% of total lots) to the eastern states
- » Selective acquisitions of land holdings to restock pipeline:
  - Acquisition strategy to focus on eastern states
  - Secured three new projects comprising approximately 3,700 lots/dwellings with GDV<sup>1</sup> of circa
     \$930m
    - » Whole Green (VIC), Redbank Plains (QLD), Tonsley (SA)
    - » Introduction of new wholesale/institutional partner
  - Entered into a conditional agreement with University of Canberra for the proposed residential development of approximately 3,300 dwellings with an expected GDV<sup>1</sup> of \$1.7 billion
- » Sale of Greenvale for \$93.1m in August 2015, significantly above market value NTA per share
  - Redeployment of funds into lower cost base acquisitions



Notes: 1. Gross Development Value

## **KEY** HIGHLIGHTS FOR FY16 (CONTINUED)

GROWTH AND Positioning	<ul> <li>» Flagstone (QLD) project successfully launched in April 2016</li> <li>Solid pre-sales achieved since launch, including a retail shopping centre site</li> <li>Strong sales enquiry building momentum into FY17</li> <li>» New \$25m Werribee (VIC) retail land syndication successfully completed (oversubscribed)</li> <li>Significant increase in applications from new investors, predominantly from eastern states, further strengthening the Group's retail investor base</li> </ul>
CAPITAL MANAGEMENT	<ul> <li>» Business generating solid operating cash flows</li> <li>FY16 net operating cash flow (before land acquisitions) of \$67m</li> <li>Cash interest cover up strongly to 4.3x</li> <li>» Completed \$100m Bond issue to refinance convertible notes, diversify the Group's debt capital structure and to support growth objectives</li> <li>» Senior debt facility extended to October 2019</li> </ul>
Notes: 1. (Total interest bearing liabilities	<ul> <li>Gearing<sup>1</sup> of 28.8%</li> <li>Within target range of 20% - 30%</li> <li>Total net debt of \$194m – increased due to Whole Green acquisition</li> <li>Cost of debt lower due to repayment of convertible notes and expiry of hedges</li> <li>Focused strategy on reducing gearing to lower end of target range</li> </ul>

FY16 RESULTS | 25 AUGUST 2016 | PAGE 4



## **KEY** HIGHLIGHTS FOR FY16 (CONTINUED)

## STRATEGIC PRIORITIES

» Acquisition strategy continued to be selective with a focus on the eastern states

- Focus on securing low cost projects to ensure delivery of affordable product
- » Maintained geographic diversity
- » Continued to grow and diversify Funds Management/JV business
  - Acquisition of new projects to be predominantly through funds platform
  - Developing relationships with potential new wholesale/institutional partners
- » Strengthened balance sheet position with diversified funding sources
- » Maintained focus on cost and debt reduction
- » Actively managing land bank with a focus on increasing ROCE<sup>1</sup>







## **GROUP** FINANCIAL SUMMARY

- » Operating profit<sup>2</sup> after tax of \$42.6m up 11%
- » Group EBITDA<sup>2</sup> of \$89.8m down 3% due to major completed projects in FY15
  - Quayside apartments (ACT) and The Chimes (WA)
- » Group EBITDA<sup>2</sup> margin increased to 32%
  - Higher price growth from VIC and ACT/NSW projects
  - Further cost-outs from operations
- » Operating EPS of 8.7 cents up 5%
- » ROCE<sup>5</sup> at 13.2%
  - Impacted in the short term by the acquisition of Whole Green (VIC) project in December 2015
- » Market adjusted NTA<sup>6</sup> per share of \$1.14
  - Does not include value for Funds Management business
  - Does not include value uplift on co-investment stakes in funds and JVs
  - Reflects low point of current WA cycle and Gladstone (QLD) market
- Notes:
- 1 Includes share of net profits from associates and joint ventures
- 2 Includes effects of non-cash movements in investments in associates and joint ventures
- 3 Attributable to owners of Peet Limited
- 4 FY16 fully franked
- 5 EBITDA / (average net debt + average total equity)
- 6 Market adjusted NTA is based on independent bank-instructed mortgage valuations, adjusted for development costs and settlements post valuation date

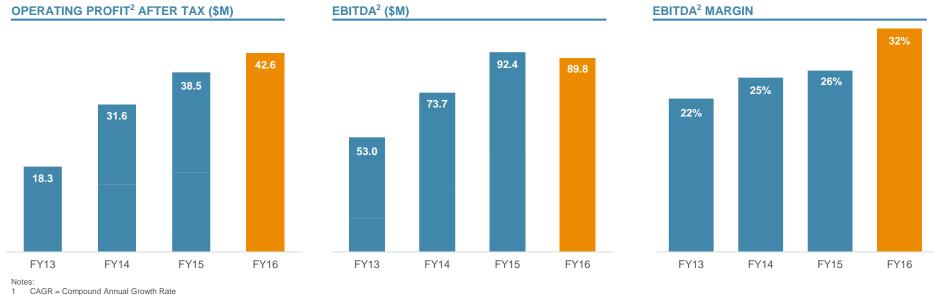
KEY PERFORMANCE STATISTICS	FY16	FY15	VAR (%)
Lot sales	3,253	3,229	1%
Lot settlements	2,865	3,266	(12%)
Revenue <sup>1</sup>	\$284.8m	\$360.9m	(21%)
EBITDA <sup>2</sup>	\$89.8m	\$92.4m	(3%)
EBITDA <sup>2</sup> margin	32%	26%	6%
Operating profit after tax <sup>2,3</sup>	\$42.6m	\$38.5m	11%
KEY METRICS	FY16	FY15	VAR (%)
EPS (operating)	8.7c	8.3c	5%
DPS <sup>4</sup>	4.5c	4.5c	-
ROCE <sup>5</sup>	13.2%	13.8%	(0.6%)
	<b>JUN 16</b>	<b>JUN 15</b>	VAR (%)
Book NTA per share	\$1.09	\$1.04	5%
Market adjusted NTA <sup>6</sup> per share	\$1.14	\$1.17	(3%)



## **IMPROVING** FINANCIAL PERFORMANCE

### Growth in earnings driven by our focused strategy, market conditions and new projects

- » Solid operating profit growth 3 year CAGR<sup>1</sup> of 32.5%
- » EBITDA<sup>2</sup> in FY15 includes the settlement of Quayside apartment project
- » Ongoing EBITDA<sup>2</sup> margin improvement driven by improved gross margin through net price growth, cost efficiencies and greater impact of high margin projects

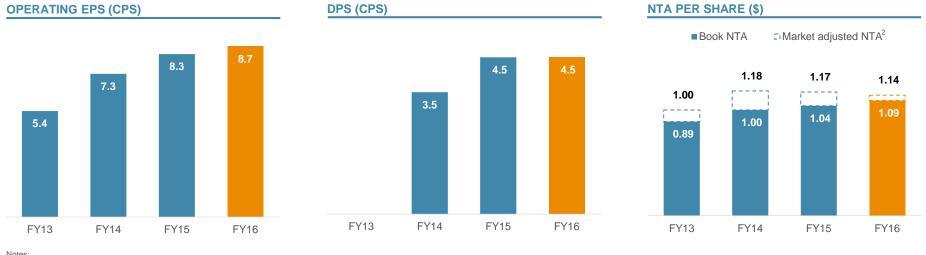


Includes effects of non-cash movements in investments in associates and joint ventures



## FOCUS ON DRIVING SHAREHOLDER RETURNS

- 3 year EPS CAGR<sup>1</sup> of 17% »
- FY16 DPS of 4.5cps, fully franked >>
  - Target payout ratio of 50% going forward maintained —
- Book NTA per share increased by 5% »
  - Does not include value uplift on co-investment stakes in funds and JVs \_
  - Does not include value for Funds Management business \_
- Market adjusted NTA reflects current low point of WA market cycle and the Gladstone (QLD) market »



Notes:

CAGR = Compound Annual Growth Rate

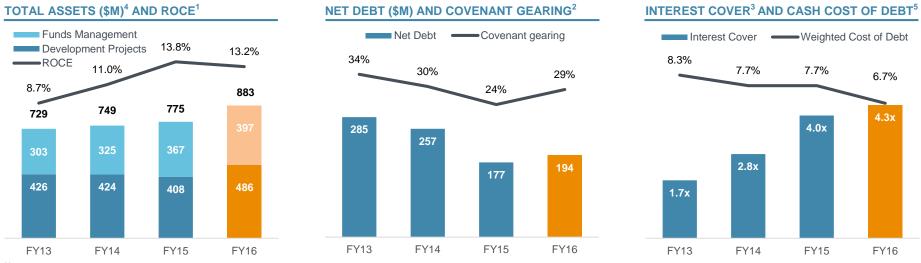
Market adjusted NTA is based on independent bank-instructed mortgage valuations, adjusted for development costs and settlements post valuation date



## **CAPITAL** MANAGEMENT

### Further improvement in capital position

- » ROCE<sup>1</sup> of 13.2%
  - Impacted in short-term due to acquisition of Whole Green (VIC) project in 1H16
- » Gearing<sup>2</sup> of 28.8%
  - Impacted by 1H16 acquisition and due to delay of Whole Green settlements of \$15m into early July 2016
  - Focused strategy on reducing gearing to lower end of target range
- » Improving cash interest coverage<sup>3</sup> to 4.3x
  - Cost of debt decreased to 6.7% down 1%



Notes:

1 EBITDA / (average net debt + average total equity)

2 (Total interest bearing liabilities (including land vendor liabilities) less cash) / (Total assets adjusted for market value of inventory less cash, less intangible assets). Excluding syndicates consolidated under AASB10

3 EBIT / Total interest cost (including capitalised interest). Excludes syndicates consolidated under AASB10

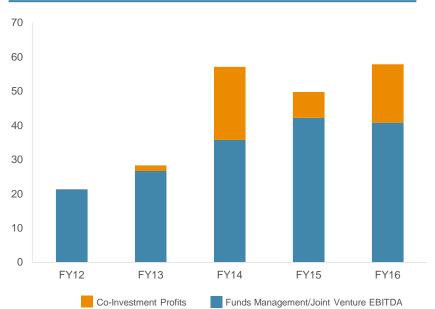
4 Development projects and Funds Management/JV only

5 Includes bonds/convertible notes



## FUNDS MANAGEMENT

### FUNDS & JVs EBITDA<sup>1</sup> (\$m)



#### 10 9 9.3 8.9 8.7 8 7 7.5 6 6.2 5 4 3 2 1 0 FY12 FY13 FY14 **FY15 FY16**

### FUNDS MANAGEMENT & JOINT VENTURE GDV<sup>2</sup> (\$bn)

- » Funds Management strategy delivering strong results
  - Wholesale/institutional co-investment strategy delivering emerging profits
  - A number of wholesale/institutional ventures commencing development which will contribute to FM/JV growth in next 3 years+
  - Introduction of a new wholesale/capital partner
- » GDV trend steadily improving over past 5 years \$9.3 billion at year end, representing almost 80% of the total GDV<sup>2</sup>
- » Fee income growing as FM sales growth increases
- » Future fee income from FM business not reflected in NTA

Notes:

2 Gross Development Value



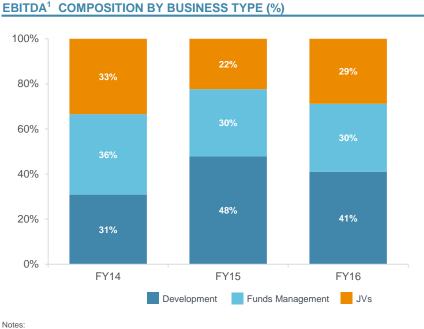
Includes effects of non-cash movements in investments in associates and joint ventures



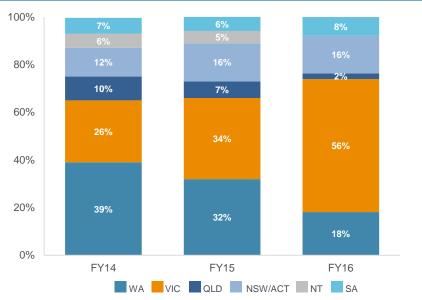


## **GROUP** OPERATING PERFORMANCE

- » Peet's diversified portfolio of projects has allowed it to capitalise on the eastern states' strength
- » Contribution from eastern states projects increased to 82% of EBITDA<sup>1</sup> (FY15: 68%)
  - Higher contribution driven by Victoria
- » WA market at or close to low point of current cycle
  - Market conditions expected to remain at current levels through FY17 and into FY18
- » Funds Management/Joint Venture business provided solid earnings base representing circa 60% of Group EBITDA<sup>1</sup>
- » Eastern states EBITDA<sup>1</sup> contributions continue to offset WA and NT weakness
  - Flagstone (QLD), Whole Green (VIC) & Redbank Plains (QLD) projects to contribute to FY17 earnings



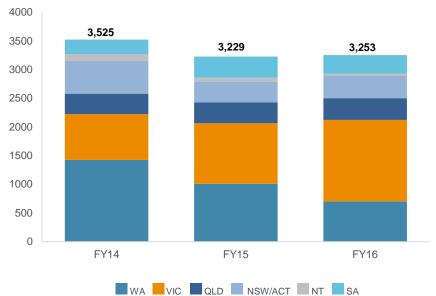
Includes effects of non-cash movements in investments in associates and joint ventures



### EBITDA<sup>1</sup> COMPOSITION BY GEOGRAPHY (%)

## **GROUP** SALES ACTIVITY

- » Group sales for FY16 of 3,253 lots
- » Strong sales from eastern states projects
  - Flagstone (QLD) to make full year contribution to eastern states sales in FY17
- » WA and NT sales volumes reflect challenging market conditions, however solid demand remains for affordably priced lots
- » Seven new projects commenced selling in FY16:
  - Botanic Village (VIC) 783 lots
  - Haven (VIC) 300 lots
  - Hilbert Park (WA) 997 lots
  - Flagstone City (QLD) 12,000 lots
  - Greenlea (WA) 503 lots
  - Movida (WA) 1,072 lots
  - Whole Green (VIC) 1,752 lots
- » Four new projects to commence development/sales in FY17
  - Werribee (VIC) 944 lots
  - Tonsley (SA) 850 lots
  - Redbank Plains (QLD) 1,100 lots
  - Byford (WA) 259 lots

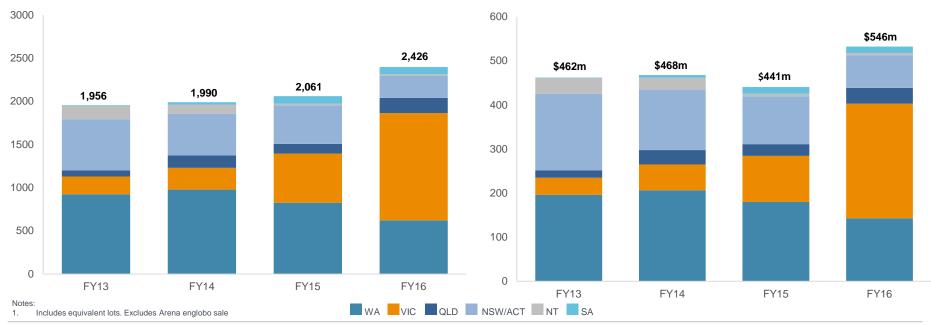


### SALES COMPOSITION BY GEOGRAPHY (LOTS)



## CONTRACTS ON HAND

- » Record contracts on hand<sup>1</sup> of 2,426 lots since 30 June 2015 up 18%
  - Increase driven by Victorian market as well as stable and improving eastern states market conditions
  - Value of contracts on hand increased by 24% to \$546m providing solid momentum into FY17
- » Victorian contracts on hand have remained solid since 30 June 2016 as a result of continued strong market conditions



### CONTRACTS ON HAND BY GEOGRAPHY (VALUE)<sup>1</sup>



FY16 RESULTS | 25 AUGUST 2016 | PAGE 15

CONTRACTS ON HAND BY GEOGRAPHY (LOTS)<sup>1</sup>

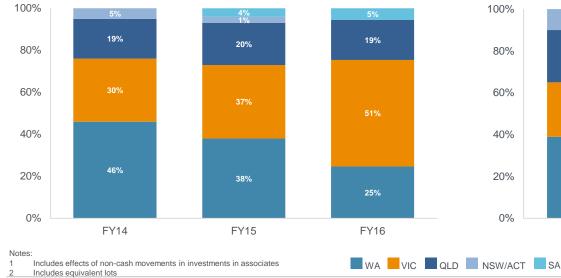
## **FM** OPERATING PERFORMANCE

- » FY16 fee revenue increased to \$41.8m up 8% on FY15
  - EBITDA<sup>1</sup> margin 68%, in line with FY15
- Funds Management business provided solid earnings
   base representing 30% of Group's EBITDA<sup>1</sup>
  - EBITDA<sup>1</sup> up 4% to \$29.6m

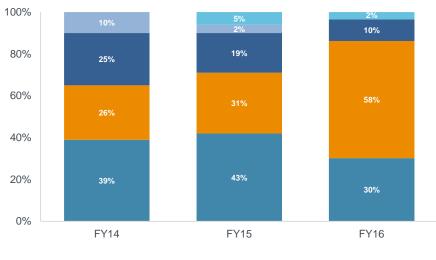
FM SALES<sup>2</sup> COMPOSITION BY GEOGRAPHY (LOTS)

Contracts on hand<sup>2</sup> up 31% to 1,510 lots with a gross value of \$315m

KEY PERFORMANCE STATISTICS	FY16	FY15	VAR (%)
Lot sales	1,978	1,768	12%
Lot settlements	1,508	1,718	(12%)
Revenue	\$41.8m	\$38.6m	8%
Share of net profit of equity accounted investments	\$1.6m	\$2.8m	(43%)
EBITDA <sup>1</sup>	\$29.6m	\$28.4m	4%
EBITDA <sup>1</sup> margin	68%	69%	(1%)
	<b>JUN 16</b>	JUN 15	VAR (%)
Contracts on hand <sup>2</sup>	1,510	1,150	31%



### FM EBITDA<sup>1</sup> COMPOSITION BY GEOGRAPHY



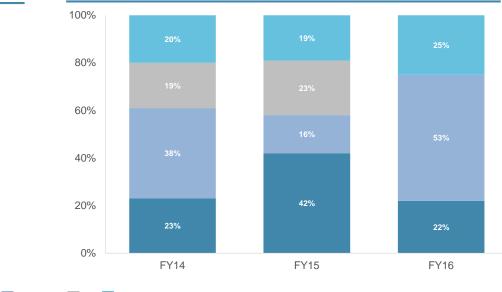


## JV OPERATING PERFORMANCE

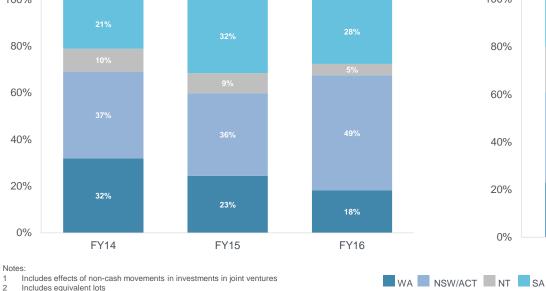
- » EBITDA<sup>1</sup> of \$28.3m up 32%
- Contribution from JVs (before equity share of profits) down 23% to \$12.9m due to NT and WA market conditions
- » Equity accounted profits up 228% during the year to \$15.4m predominantly due to Googong (NSW) and Lightsview (SA)
- » Contracts on hand<sup>2</sup> down 36% to 428 lots with a total value of \$115m

KEY PERFORMANCE STATISTICS	FY16	FY15	VAR (%)
Lot sales	712	883	(19%)
Lot settlements	940	951	(1%)
Revenue	\$55.1m	\$100.9m	(45%)
Share of net profit of equity accounted investments	\$15.4m	\$4.7m	228%
EBITDA <sup>1</sup>	\$28.3m	\$21.4m	32%
EBITDA <sup>1</sup> margin	40%	20%	100%
	<b>JUN 16</b>	JUN 15	VAR (%)
Contracts on hand <sup>2</sup>	428	666	(36%)

### JV EBITDA<sup>1</sup> COMPOSITION BY GEOGRAPHY



## JV SALES BY GEOGRAPHY (LOTS)<sup>2</sup>



## **DEVELOPMENT** OPERATING PERFORMANCE

- Revenue of \$154.7m »
  - FY16 settlements down due to Quayside apartment project (ACT) and The Chimes (WA), substantially completed in FY15
- Weighted exposure to better performing Melbourne market » from both a sales and EBITDA perspective
- EBITDA of \$40.3m >>

3%

**FY14** 

100%

80%

60%

40%

20%

0%

Includes super lots

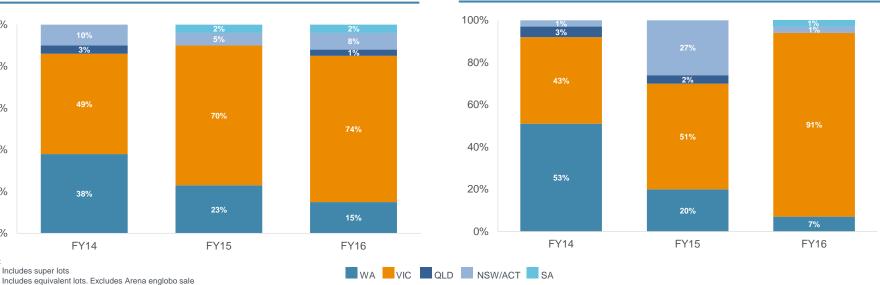
Notes:

1

- EBITDA margins increased to 26% from 25% —
- Contracts on hand<sup>2</sup> of 488 lots, an increase of 99% with a » gross value of \$116m

KEY PERFORMANCE STATISTICS	FY16	FY15	VAR (%)
Lot sales <sup>1</sup>	563	578	(3%)
Lot settlements			
Retail	415	594	(30%)
Super lots	2	3	(33%)
Revenue	\$154.7m	\$186m	(17%)
EBITDA	\$40.3m	\$45.7m	(12%)
EBITDA margin	26%	25%	1%
	<b>JUN 16</b>	<b>JUN</b> 15	VAR (%)
Contracts on hand <sup>2</sup>	488	245	99%

### DEVELOPMENT EBITDA COMPOSITION BY GEOGRAPHY<sup>1</sup>





### **DEVELOPMENT SALES<sup>1</sup> COMPOSITION BY GEOGRAPHY (LOTS)**





### Melbourne

- » Ongoing population growth, relative affordability and solid economy to support dwelling demand
  - Metropolitan Melbourne growth expected to remain strong
  - Volumes beginning to stabilise near current high levels with moderate price growth

### Brisbane

- » Market demand continues to remain steady supported by affordability and improving economic fundamentals
  - Brisbane land market continues to experience supply constraints and as a result is seeing moderate price growth
  - Price growth continues to lag VIC & NSW to date
  - Increased purchaser demand via a recovery in interstate migration should see improved price growth

### Sydney / Canberra

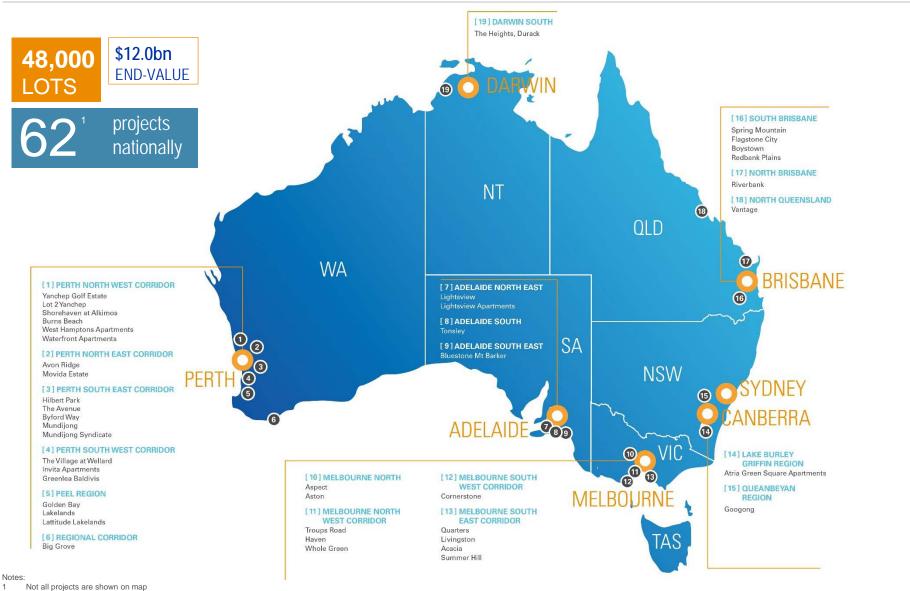
- » Demand remains solid supported by pent-up demand and improved economy
  - NSW population growth has accelerated over the past few years
  - Undersupply of dwellings relative to demand is expected to continue in the near term
  - Price growth expected to moderate

### Perth

- » Subdued economic conditions continue to impact the market
  - Sales volumes at or close to low point of current market cycle
  - Demand for affordable product is being supported by policy incentives such as low interest rates and First Home Buyers' grants
  - Moderate decline in prices expected as production levels are adjusted to reflect current market conditions
  - Current market conditions are expected to continue through FY17 and into FY18 as economy continues to transition



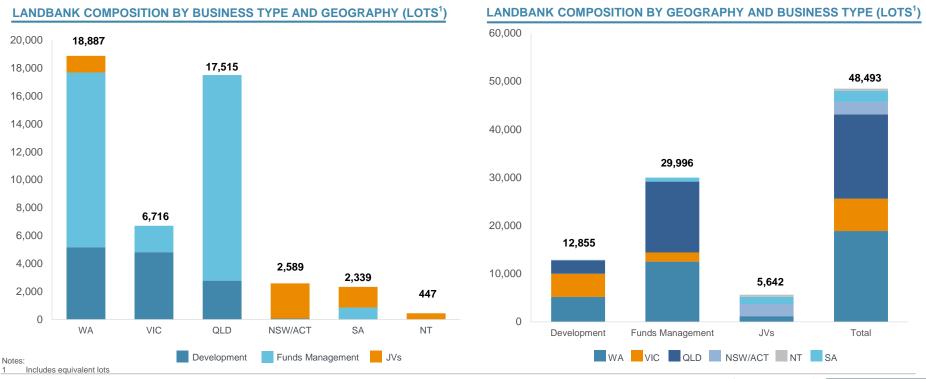
## NATIONAL REACH





## **OVERVIEW** OF PEET'S LAND BANK

- Diversified land bank across all mainland states and territories >>
  - Pipeline of over 48,000 lots with an on completion value of approximately \$12 billion
  - FM and JV projects account for more than 70% of the Group's land bank \_
- Eastern states exposure and acquisition activity reducing impact of WA exposure at this stage of the market cycle **>>**
- WA exposure weighted toward FM and JV, with relatively lower proportion of development projects located in WA >>
- QLD land bank provides significant exposure to an improving market cycle »



## **NEW** PROJECTS IN FY17 - FY19

### Pipeline of approximately 48,000 lots providing visibility of future earnings

- » Up to 8 new projects expected to commence development within the next 2-3 years
  - Up to 4 new projects commencing development/sales in FY17
  - Approximately 75% of the lots in these projects sit within the Funds Management business
  - Average project duration of circa 6 years providing visibility of future earnings and cash flows
- » Approximately 80% of entire land bank is expected to be in development by end of FY17
- » Land portfolio well balanced across key growth corridors
- » Flagstone (QLD) project successfully launched in April 2016
  - Solid pre-sales achieved since launch including a retail shopping centre site
  - Strong sales enquiry building momentum into FY17
  - Pricing tracking above expectations

Project	State	Segment	First Sales	Lots	Project Life (Years)
Werribee	VIC	Funds	2017	944	7yrs
Redbank Plains	QLD	Funds	2017	1,100	7yrs
Tonsley	SA	JV	2017	850	5yrs
Byford	WA	Funds	2018	259	4yrs
Mundijong	WA	Owned	2018	759	6yrs
Rockbank	VIC	Owned	2019	673	5yrs
Eyre Kingston	ACT	JV	2019	151 <sup>1</sup>	2yrs
Mundijong	WA	Funds	2019	852	8yrs
Total				5,588	Ave: 6 yrs

FY17 - FY19 PROJECT RELEASE SCHEDULE



Notes: 1 Apartments





## **CAPITAL** MANAGEMENT

### Strong capital management strategy outcomes

- » Diversified funding sources via a \$100m bond raising in June 2016
- » Senior debt facility was extended for a further three years to October 2019
- » Weighted average cash cost of bank debt (excluding bonds/convertible notes) reduced to 5.9%
- » Covenant gearing<sup>1</sup> increased to 28.8%
  - Gearing reduced since 1H16 but at the higher end of target range due to the acquisition of Whole Green project (VIC) in December 2015
  - Focused strategy to reduce covenant gearing to lower end of target range

CAPITAL MANAGEMENT METRICS	FY16	FY15
Cash at bank	\$73.4m	\$57.7m
Bank debt	\$169.2m	\$186.2m
Peet bonds	\$100.0m	
Convertible notes	-	\$50.0m
Covenant gearing <sup>1</sup>	28.8%	23.8%
Balance sheet gearing <sup>2</sup>	31%	28%
Interest cover ratio <sup>3</sup>	4.3x	4.0x
Weighted average debt maturity	3.7 years	2.0 years
Weighted average hedge maturity	5.0 years	3.4 years
Debt fixed/hedged	84%	51%
Weighted average cash cost of debt	6.7%	7.7%
Weighted average cash cost of debt (excluding bonds/convertible notes)	5.9%	6.6%

Notes:

- 1 (Total interest bearing liabilities (including land vendor liabilities) less cash) / (Total assets adjusted for market value of inventory less cash, less intangible assets). Excluding syndicates consolidated under AASB10
- 2 (Total interest bearing liabilities (including land vendor liabilities) less cash) / (Total assets less cash, less intangible assets). Includes syndicates consolidated under AASB10

3 EBIT / Total interest cost (including capitalised interest). Excludes syndicates consolidated under AASB10



## **GROUP** CASH FLOW SUMMARY

### Cash generated from operations applied to deliver production from new and existing projects to meet demand

- » Receipts lower due to the substantial settlement revenue from the Quayside (ACT) apartment project and completion of The Chimes (WA) development during FY15
- » Development expenditure down as a result of increasing number of Funds Management projects commencing production and reduced expenditure across WA and NT due to market conditions
- » Operating cash flow impacted by \$15m due to delay of Whole Green settlements into early July 2016

CASH FLOWS RELATED TO OPERATING ACTIVITIES	FY16 \$M	FY15 \$M
Receipts from customers	294.9	383.7
Payments for development and infrastructure	(128.2)	(147.6)
Payments to suppliers and employees	(82.1)	(87.3)
Borrowing costs	(21.1)	(20.4)
Distributions and dividends from associates and joint ventures	5.8	9.1
Net taxes paid	(2.2)	(4.3)
Operating cash flow before acquisitions	67.1	133.2
Payments for land acquisitions – Term payments	(7.9)	(7.5)
Payments for land acquisitions – New land	(42.5)	(12.4)
Net operating cash flow	16.7	113.3







## **OUTLOOK**

### Portfolio well positioned for sustainable long-term growth and value creation

- » Outlook generally supported by market fundamentals with sustained low interest rates and modest economic growth
  - Conditions across Victoria, New South Wales/ACT and South Australia are expected to remain supportive, while Western Australia and Northern Territory are expected to remain subdued through FY17 and into FY18
  - Activity in the Queensland residential market continues to improve due to its relative affordability, which has been a factor in the recovery in interstate migration
- » Peet's key strategic focus
  - Accelerating production where possible and appropriate, and active management of product mix
    - » Delivery of affordable product targeted at the low and middle market segments
  - Actively managing land bank with a focus on increasing ROCE<sup>1</sup>
  - Development spend to be self-funded through operating cash flows
  - Selective acquisition of projects to restock pipeline, predominantly through funds platform
  - Maintain strong balance sheet position
- » The Group has moved into FY17 well-positioned to target earnings growth, subject to market conditions and the timing of settlements, with earnings expected to be weighted to 2H17



Notes: 1 EBITDA / (average net debt + average total equity)









## **SUMMARY** INCOME STATEMENT

	FY16 \$M	FY15 \$M	Var (%)
Funds Management	41.8	38.6	8%
Development	154.7	186.0	(17%)
Joint Venture	55.1	100.9	(45%)
Share of net profit of equity accounted investments	16.7	6.4	161%
Other <sup>1</sup>	16.5	28.9	(43%)
Revenue	284.8	360.8	(21%)
EBITDA	89.8	92.4	(3%)
Finance costs <sup>2</sup>	(27.7)	(29.8)	(7%)
Depreciation and amortisation	(3.5)	(2.9)	(21%)
NPBT	58.6	59.7	(2%)
Income tax expense	(16.8)	(17.8)	(6%)
Outside equity interest	0.8	(3.5)	(123%)
NPAT <sup>3</sup>	42.6	38.5	11%

Notes:

1 Includes AASB10 Syndicates, unallocated and elimination entries

2 Finance costs includes interest and finance charges amortised through cost of sales

3 Attributable to the owners of Peet Limited



## **SUMMARY** BALANCE SHEET

	FY16 \$M	FY15 \$M
Assets		
Cash	73.4	57.7
Receivables	114.5	101.5
Inventories	598.9	520.5
Investments accounted for using the equity method	198.1	181.8
Other	13.8	13.5
Total assets	998.7	875.0
Liabilities		
Trade and other payables	81.5	63.3
Land vendor liabilities	89.3	48.2
Interest bearing liabilities	267.0	234.9
Other	59.4	44.7
Total liabilities	497.2	391.1
Net assets	501.5	483.9
Book NTA per share	\$1.09	\$1.04
Market adjusted NTA <sup>1</sup> per share	\$1.14	\$1.17

Notes:

1 Market adjusted NTA is based on independent bank instructed mortgage valuations, adjusted for development costs and settlements post valuation date



## **LAND BANK** – FUNDS MANAGEMENT KEY PROJECTS

PROJECT NAME	STATE	GDV	LOTS <sup>1</sup> REMAINING	2017	2018	2019	2020
Alkimos	WA	\$1,044m	2,341		Se	lling	
Burns Beach	WA	\$303m	515			lling	
Golden Bay	WA	\$254m	1,101		Se	lling	
Lakelands	WA	\$222m	1,204		Se	lling	
Yanchep Golf Estate	WA	\$428m	1,641		Se	lling	
Oakford	WA	\$174m	1,064		Se	lling	
Forrestdale	WA	\$216m	976		Se	lling	
Midvale	WA	\$237m	1,072		Se	lling	
Mundijong	WA	\$136m	852	Pla	nning	Start up	Selling
Yanchep (Wholesale)	WA	\$171m	888	Planning			Start up
Byford	WA	\$47m	259	Start up		Selling	
Other	WA	\$113m	610	Planning			
Flagstone Rise	QLD	\$113m	386	Selling			
Caboolture	QLD	\$211m	1,019		Se	lling	
Warner Springs	QLD	\$7m	22	Selling		Completion	
Flagstone City	QLD	\$3,399m	11,569		Se	lling	
Redbank Plains	QLD	\$251m	1,100		Se	lling	
Other	QLD	\$99m	635		Plar	nning	
Tarneit (Leakes Rd) - South	VIC	\$15m	101	Selling		Completion	
Cranbourne Central	VIC	\$5m	59	Selling		Completion	
Cranbourne West	VIC	\$11m	94	Selling		Completion	
Greenvale	VIC	\$50m	186	Selling		Completion	
Cornerstone	VIC	\$196m	944	Selling			
Botanic Village	VIC	\$117m	508	Selling			
Mt Barker	SA	\$127m	850	Selling			
Total Funds Management		\$7,946m	29,996				

**PROJECT LIFECYCLE** 

Notes: 1 Equivalent lots as at 30 June 2016



## **LAND BANK** – COMPANY-OWNED KEY PROJECTS

PROJECT NAME	STATE	GDV	LOTS <sup>1</sup> REMAINING	2017	2018	2019	2020
Brigadoon	WA	\$65m	127		Sell	ing	
Chase, Baldivis	WA	\$84m	503		Sell	ing	
Mundijong	WA	\$160m	759	Planning	Start up	Selli	ng
Other	WA	\$673m	3,792		Plan	ning	
Gladstone	QLD	\$84m	339	Selling			
Beaudesert	QLD	\$246m	1,045	Planning			
Flagstone North	QLD	\$224m	1,400		Planı	ning	
Whole Green	VIC	\$414m	1,752		Sell	ing	
Aston, Craigieburn	VIC	\$408m	1,623		Sell	ing	
Tarneit (Leakes Road) – North	VIC	\$12m	277		Plan	ning	
Rockbank	VIC	\$140m	673	Planning	Start up	Selli	ng
Other	VIC	\$179m	499		Plani	ning	
Bay Ridge	NSW	\$1m	2	Selling Completion			
Eastern Industrial Estate	ACT	\$25m	62	Selling			
Lightsview Apartments	SA	\$1m	2	Selling Completion			
Total Company-Owned		\$2,716m	12,855				

PROJECT LIFECYCLE

Notes: 1 Equivalent lots as at 30 June 2016



## **LAND BANK** – JOINT VENTURE KEY PROJECTS

PROJECT NAME	STATE	GDV	LOTS <sup>1</sup> REMAINING	2017	2018	2019	2020
Wellard	WA	\$223m	1,183		Sellin	g	
Googong <sup>2</sup>	NSW	\$557m	2,374	Selling			
Eyre Kingston	ACT	\$105m	151	Planning	Start up	S	elling
The Heights	NT	\$121m	447	Selling			
Lightsview	SA	\$116m	637	Selling			Completion
Tonsley	SA	\$265m	850		Sellin	g	
Total Joint Venture		\$1,387m	5,642				
TOTAL PIPELINE		\$12,049m	48,493	-			

### **PROJECT LIFECYCLE**

Notes:

1 Equivalent lots as at 30 June 2016

2 Googong represents 50% shareholding of project





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